## ANNUAL GOVERNANCE STATEMENT FRAMEWORK (FLOWCHART 2) **Annual Governance** Framework - Key documents/process guidelines · Performance management **Statement** • Business strategy and planning process · Budget and budgetary control • Local code of corporate governance • Project management/ Risk Management / counter Fraud Policy • Ethical Governance **Approval by Committee or by members** · Policies, procedures, codes of conduct · Partnership protocol of body meeting as a whole **Review of the effectiveness Corporate Group with Authority &** of the system of responsibility for drafting **Directorate Policies**, **Internal Audit** AGS evaluate assurances **Business Plans and** and supporting evidence Risk Registers Performance Risk Legal and Members' Assurances by Other sources of **Financial Internal Audit External Audit** Management & Regulatory Management directors/service assurance assurance control **Data Quality** Assurance heads (including thirdassurance party)

Ongoing assurance on adequacy and effectiveness of controls over key risks

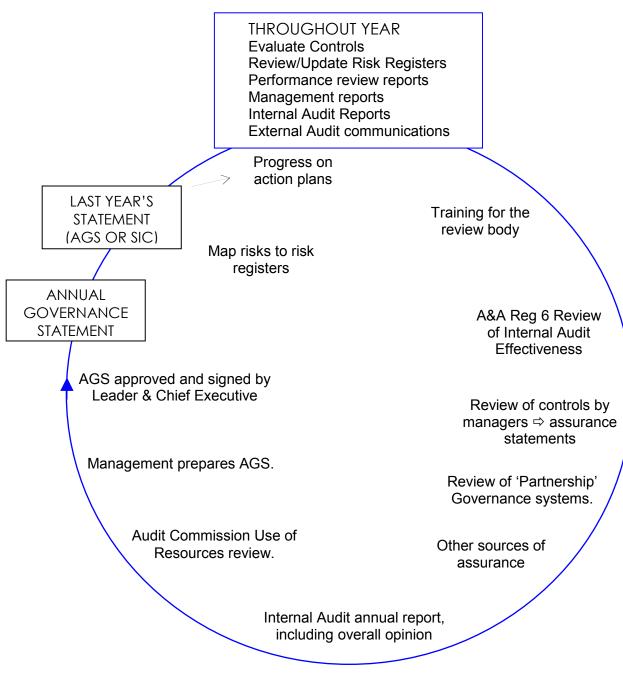


Chart 1:
Possible sequence of preparation and reporting for the Annual Governance Statement.

The precise timing of the actions will need to take account of statutory deadlines